William Loppe

Programme & Project Manager · Capital works · Funding · Consents

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Client-side programme and project manager with nineteen years across nuclear, healthcare-PPP, industrial and public infrastructure in France, Canada and New Zealand; Director of KPMO since 2020. Stood up two council capital programmes from nothing — a **$32M post-earthquake rebuild delivered within 2% of budget** in an organisation fitted out for $2.5M a year, and a **$15.47M Crown-funded housing-infrastructure programme held within $4,000 of approved**. More than **$70M of capital works scoped, procured or administered in or under budget since 2017**, on systems I built myself. Named Engineer to the Contract under NZS 3910.

$70M+
Capital works scoped, procured or administered, in or under budget, since 2017

400+
Contracts let and administered — professional services, build-only, design & build

$32M · 2%
Earthquake rebuild delivered within budget in an organisation geared for $2.5M a year

0 defects
At practical completion on works certified as Engineer to the Contract

CORE CAPABILITY

- Programme and project management; PMO establishment and governance
- Procurement and contract administration — NZS 3910:2013/2023, NZS 3916; lowest-price-conforming and design-and-build; panel, open-market and direct appointment
- Engineer to the Contract and Principal's Representative — award, certification, variations, practical completion
- Cost control, cashflow forecasting and work breakdown structures; PowerCAPEX — own multi-funder cost-control platform, in use since 2017
- Funding — Crown Infrastructure Acceleration Fund agreements and claiming; NZTA funding assistance and Better Business Case framework; private co-funding
- Consenting compliance — RMA consents, regional and district conditions, s224, archaeological authority, NZS 4404
- Tender evaluation, independent price reconciliation, multi-criteria options assessment, risk registers
- Stakeholders — Crown funders, councils, mana whenua, KiwiRail, MainPower, NZTA, Heritage NZ, developers, contractors

EXPERIENCE

Director & Programme Manager
Oct 2020 – present

KPMO — independent practice

Client-side programme, project and contract management for councils, Crown-funded programmes and private developers. Principal engagements:

Programme Manager & Principal's Representative — Infrastructure Acceleration Fund, Ocean Ridge
2023 – present

Kaikōura District Council · Crown IAF (NIFFCo)

- **$15.47M programme**, $7.8M Crown contribution at a fixed cap; ~$12M of capital works programmed for the 26/27 season; budget held within ~$4k of approved and Council's share flat at $174k.
- Seven projects — roading, shared path and cycleway, rail overbridge, flood-avoidance earthworks, three waters — taken to **fully designed, consented and tendered**.
- Shared path delivered (PC late 2024); Green Lane upgrade and rail overbridge design-and-build awarded (NZS 3916, Sept 2025); ~$5.3M bulk earthworks tender run with post-tender value engineering. Own procurement, contract administration, monthly funder claiming and governance papers.

Project Manager & Principal's Representative — Waiau Toa / Clarence Valley Access
Nov 2020 – 2026

Kaikōura District Council · NZ Transport Agency

- Replacement of a bridge destroyed in the 2016 M7.8 earthquake; **$14.6M approved project cost at a 95% funding assistance rate**. Renegotiated the funding envelope and sunset dates with NZTA as costs and options moved.
- Tender evaluation panel member through open ROI and design-and-construct RFP; commissioned the independent QS reconciliation of the contractor's offer ($11.9M vs $11.4M independent estimate).
- Ran the 2024 multi-criteria re-assessment that moved the preferred option after mana whenua opposition; authored funder reporting; owned the risk register, financial model and programme.

Engineer to the Contract & Project Manager — Vicarage Views subdivision 2022 – present
Vicarage Views Ltd

- 72 lots (up to 85 dwellings) consented May 2023 through a **publicly notified hearing against 74 submissions**; Environment Canterbury stormwater consents secured as named applicant contact.
- Named Engineer under NZS 3910:2013 for the enabling works — a thrust-bore under the main trunk railway, sewer, stormwater and water. **Practical completion 30 Nov 2024 with no listed defects**, despite an unrecorded landfill with arsenic above guideline discovered mid-contract; final account $407k incl. $145k variations; retentions released Feb 2026.

Project Manager for the developer — Ocean Ridge Private Plan Change 6 and Stage 4 2023 – 2026
Cargill Station Ltd

- Signed the MoU with Council on the developer's behalf; ran nine consultancies and ~12 workstreams to lodgement; **approved 26 Aug 2026 in the form presented** — yield 336 → 486 units. Stage 4 (22 lots) consented Dec 2024.

Principal's Representative — Seaview Stage 3 2025 – present
Southern Sea Views Ltd

- 52 lots, ~$6.67M civil estimate. Authored the scope register and ~90-line WBS; drove an unvalidated legacy design to construction-ready NZS 4404; manage regional and district consents to s224; NZS 3910/3916 procurement strategy.
- **Advisory, 2020–2023** — Rodin Cars (land, infrastructure and facilities for a hypercar manufacturer); Grey District Council and Kaikōura Marine Development Programme (PMO setup and delivery).

Programme & Project Manager — Kaikōura Rebuild Programme Jul 2017 – Oct 2020
Kaikōura District Council

- Scoped and delivered **$32M of earthquake-recovery capital works within 2% of budget** — roads, bridges, footpaths, streetlights, water, wastewater and stormwater — for the smallest council on mainland New Zealand.
- Built every delivery process from scratch (procurement tools, contract administration, monitoring, reporting) in an organisation previously geared for ~$2.5M a year; procured and managed all **54 projects and 150+ contracts** across two panels, open market and direct appointment.
- Sourced private co-funding that cut the ratepayers' share by 30%; built the SAP-linked single source of truth for financial projection and reporting; led the Council's Asset Handover Requirements.

EARLIER CAREER

- **Project Manager, integrated industrial solutions**, Premier Tech Group — Quebec, Canada, 2013–2015
- **Project Coordinator, client side (PPP & conventional)**, Axor Group — McGill University Health Centre redevelopment ($2.25Bn Glen Campus), Montreal, for the Quebec Ministry of Health and McGill University: estimating, change management, PPP contract interpretation, risk, tendering. 2011–2013
- **Competitive Intelligence & Strategy Consultant**, Insiders Group — Paris, 2010–2011
- **Junior Project Manager**, AREVA NP — two nuclear process projects (€100k, €150k) from specification to commissioning: uranium hexafluoride processing system upgrade; air-fed intervention suit supply system. Drôme, France, 2008–2010
- **Junior Safety Engineer**, French Atomic Energy Commission (CEA) — chemical, radiological and nano risk analysis, 2007–2008

EDUCATION & ACCREDITATION

- **M.Eng, Industrial Engineering** — Polytech Lille, France
- **MBA, Competitive Intelligence** — ISC Paris Business School
- **MSc, European Governance & Institutions** — Institute of Political Studies (Sciences Po), Grenoble
- **State Diploma, Applied Economic Intelligence** — European School of Economic Intelligence (EEIE), Paris
- **Diploma, Electrical Engineering & Industrial Computing** — Joseph Fourier University, Grenoble
- Named **Engineer to the Contract** under NZS 3910:2013 (Vicarage Views enabling works, 2024)
- Health & Safety on Construction Site accreditation (NZ) · Australian Construction Induction (White Card)
- Te Pūkenga Atawhai — working with treaty partners · Stormwater 101
- Languages: English and French (bilingual), German (working), Russian (basic)
- Referees, insurances and rate card available on request